MARCO MANNUCCI

PORTFOLIO

SELECTED PROJECTS / 2026



EVENT & VENUE DIRECTOR

Major Games · Venue Delivery · Sports Facilities

MILANO CORTINA 2026 / SAN SIRO

THE PROJECT

Opening Ceremony · San Siro Stadium

ROLE

DEPUTY SITE MANAGER

GL events Live

An iconic stadium transformed for Olympic delivery.

SITE LIFECYCLE

HANDOVER → BUILD → GAMES → DISMANTLING

176	~3,000	100+	~€50M	~€9M	~700
DAYS	PEAK WORKFORCE	COMPANIES / CONTRACTORS	PROJECT SCALE	SCOPE MANAGED	MILESTONES



BACK OF HOUSE / TEMPORARY SITE INFRASTRUCTURE / PARTIAL VIEW

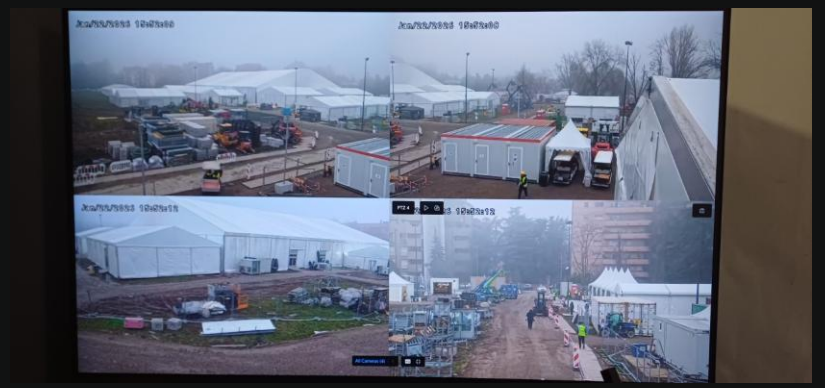
MASTERPLAN EXTRACT

FROM PLAN TO BUILD

Transforming an iconic stadium into an Olympic ceremony venue.



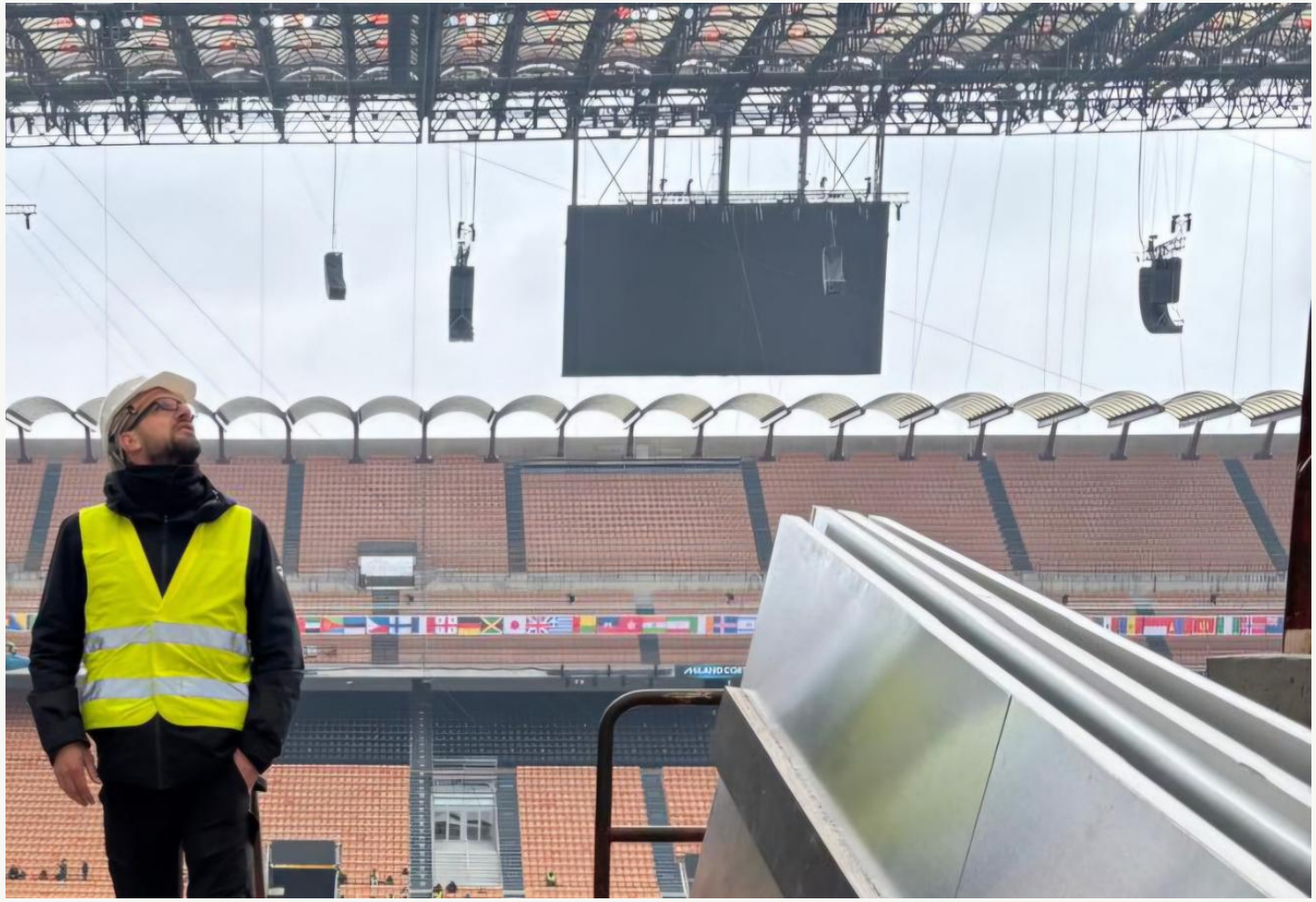




PLANNING **TEMPORARY INFRASTRUCTURE** **LOGISTICS**

SITE MANAGEMENT

The work behind readiness.





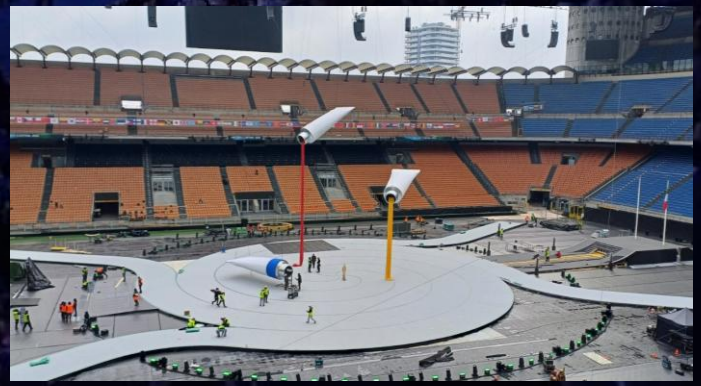
OVERLAY OPERATIONS

Contractors · Venue interfaces · Security
Logistics · H&S · Temporary infrastructure
Operational readiness

Presence on site matters when hundreds of moving parts have to become one operational venue.

FROM CONSTRUCTION SITE TO OLYMPIC STAGE

The build disappears. The venue performs.



BUILD → DELIVERY

BUILDING VENUES.
DELIVERING EVENTS.
LEADING OPERATIONS.

Event & Venue Director with 20+ years across r

MAJOR GAMES & EVENTS

Olympic · Asian Games · Multi-venue

VENUE & SITE OPERATIONS

Planning · Build · Readiness · Delivery

SPORTS FACILITIES

Operations · Development · Asset Management

20+ YEARS

sport, venue & event experience

10+

major international events

€100M+

cumulative project & event scale

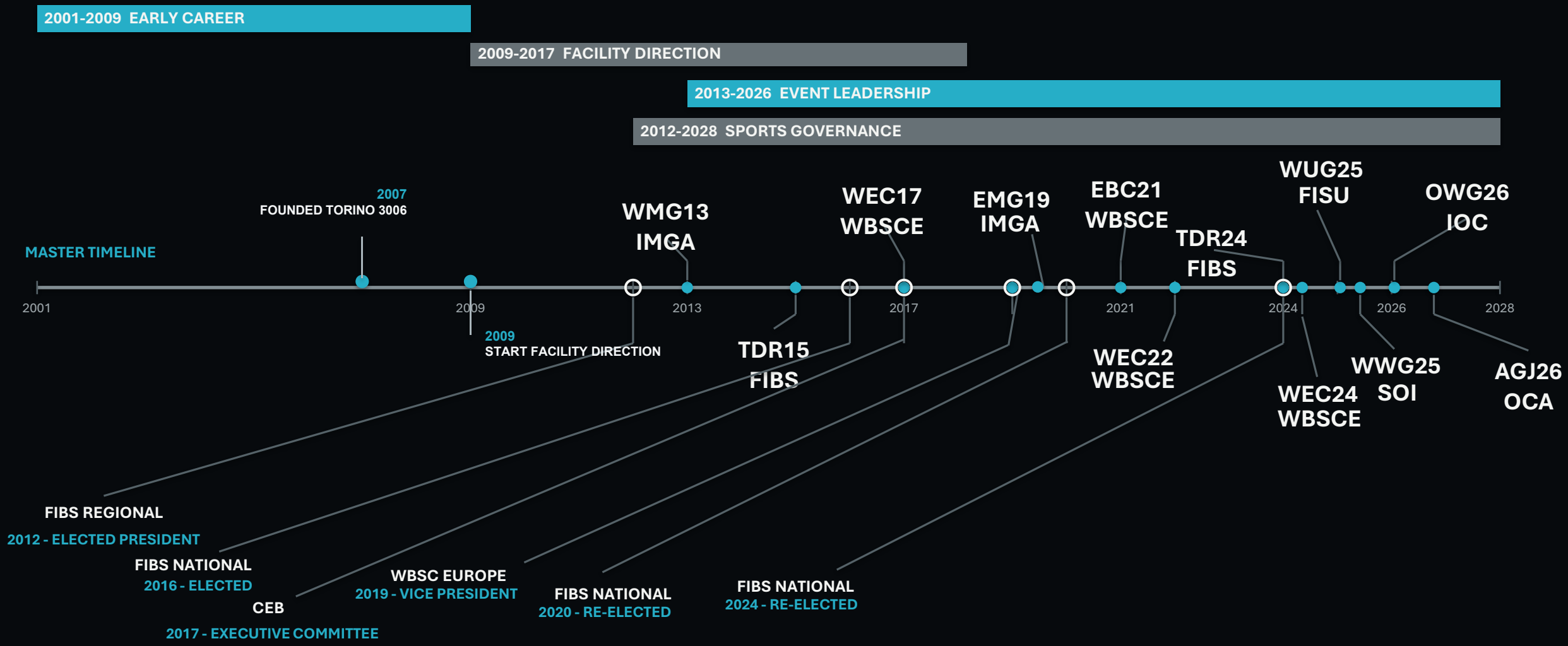
~10 YEARS

direct sports-facility management

ORGANISER · VENUE OPERATOR · GENERAL CONTRACTOR · SPORTS GOVERNANCE

A CAREER BUILT ON INCREASING SCALE.

One career timeline. Events and governance share the same chronology.



GOVERNANCE MILESTONES

BUILT ACROSS GAMES.
PROVEN ACROSS VENUES.

From IMGA WMG13 to OWG26 and AGJ26 - progressively larger responsibilities across international multi-sport events.



IMGA WMG13

WORLD MASTERS GAMES / TORINO 2013



FISU WUG25

CLUSTER VENUE MANAGEMENT



SOI WWG25

VENUE OPERATIONS



AGJ26

OCA / VENUE OPS

VENUE LEADERSHIP · MULTI-SPORT GAMES · INTERNATIONAL DELIVERY · INCREASING SCALE

A continuous progression from event and facility direction to senior venue and site leadership across increasingly complex Games environments.

FROM BID TO LEGACY.

EUROPEAN BASEBALL CHAMPIONSHIP 2021

€2.4M BUDGET | **16** NATIONS | **3** VENUES

PROJECT DIRECTOR / FIBS - ORGANISING COMMITTEE. END TO END.



BUILD / VENUE TRANSFORMATION



EVENT / LIVE DELIVERY



FINAL / CHAMPIONS

BID **BUILD** **PEOPLE** **LIVE OPS** **LEGACY**

End-to-end accountability from candidature and institutional support through venue transformation, cross-venue operations, participant services, broadcast interfaces and live delivery.







COMMUNICATION

ACQUISITION · PUBLIC FUNDING · INFRASTRUCTURE · MULTI-VENUE DELIVERY · SKY SPORT · LEGACY

VENUE LEADERSHIP.
THREE GAMES. THREE OPERATING MODELS.

From cluster management to Games-time venue operations and Asian Games cross-functional integration.



FISU WUG25

CLUSTER VENUE MANAGER

PALAVELA + PALATAZZOLI

Two competition venues. Multi-venue readiness and delivery.

Workforce · suppliers · protocol · sport presentation · venue services · broadcast



SOI WWG25

VENUE OPERATIONS MANAGER

PALATAZZOLI

Games-time venue leadership in an athlete-centred international environment.

Safety & Security · Workforce · Transport · F&B · Broadcast · issue resolution



AGJ26 / AICHI-NAGOYA 2026

VOS MANAGER - L1

MPG + PMA

Venue operating plans, readiness and cross-functional integration across PMA and MPG.

Flows · zoning · DRS · FA integration · briefings · escalation · live venue delivery

FROM PROJECT TO OPERATIONS.

A venue is not ready when the build is finished. It is ready when people, space, services and decisions work together.

01

PROJECT DEVELOPMENT

Scope · stakeholders budget · constraints

→

02

VENUE TRANSFORMATION

Infrastructure · overlay contractors · interfaces

→

03

READINESS

Plans · testing flows · rehearsals

→

04

OPERATIONS

Briefings · control service integration

→

05

EVENT DELIVERY

Live operations issue resolution

→

06

HANDOVER

Dismantling · restoration close-out

THE CONSTANT: INTEGRATION

Venue management sits between the plan and the live environment - translating requirements into priorities, coordinating interfaces and keeping delivery moving.

SPORTS FACILITIES
CHAMPIONSHIPS
MAJOR GAMES
OLYMPIC + ASIAN GAMES

ORGANISER · VENUE OPERATOR · GENERAL CONTRACTOR

FACILITY DIRECTION.
BEFORE MAJOR GAMES.

Nearly a decade of direct responsibility for public sports facilities - operations, people, maintenance, continuity and municipal interfaces.

PASSO BUOLE SPORTS COMPLEX

2009-2017 / TORINO

GENERAL MANAGER / PUBLIC CONCESSIONAIRE







7+ YEARS · ~5 COLLABORATORS

Day-to-day accountability for maintenance, staff, suppliers, scheduling, H&S and continuity.

KENNEDY SPORTS COMPLEX

2017-2018 / MILANO

SPORTS FACILITY DIRECTOR







16-YEAR CONCESSION · €1.6M DEVELOPMENT PLAN

Multi-sport municipal complex: baseball, softball, seven tennis courts, utilities, contractors and facility improvement.

FACILITY OPERATIONS · MAINTENANCE · PEOPLE · BUDGETS · PUBLIC CONCESSIONS · CONTINUITY

FACILITY MANAGEMENT BUILT THE OPERATING INSTINCT.

Own the asset. Protect continuity. Manage resources. Make the venue work every day.

01 ASSET & SERVICE CONTINUITY

Daily operations · scheduling · utilities

02 PEOPLE & SUPPLIERS

Teams · contractors · service providers

03 PUBLIC INTERFACE

Municipalities · concessions · authorities

04 TECHNICAL IMPROVEMENT

Venue upgrades · technical requirements

05 COST & ACCOUNTABILITY

Budgets · priorities · H&S · responsibility

FROM FACILITY OWNERSHIP TO MAJOR-GAMES VENUE LEADERSHIP

The same disciplines scale forward: ownership → readiness → delivery.

LEADERSHIP BEYOND DELIVERY. FROM VENUES TO GOVERNANCE.

Elected and appointed responsibilities across regional, national and European baseball governance.

2012
FIBS REGIONAL
ELECTED PRESIDENT

2016
FIBS NATIONAL
FEDERAL BOARD

2017
CEB
EXECUTIVE COMMITTEE

2019
WBSC EUROPE
VICE PRESIDENT

2020
FIBS NATIONAL
RE-ELECTED

2024
FIBS NATIONAL
RE-ELECTED



INSTITUTIONAL LEADERSHIP

Boards · federations · public stakeholders

SPORT & EVENT STRATEGY

Competition systems · event development · legacy

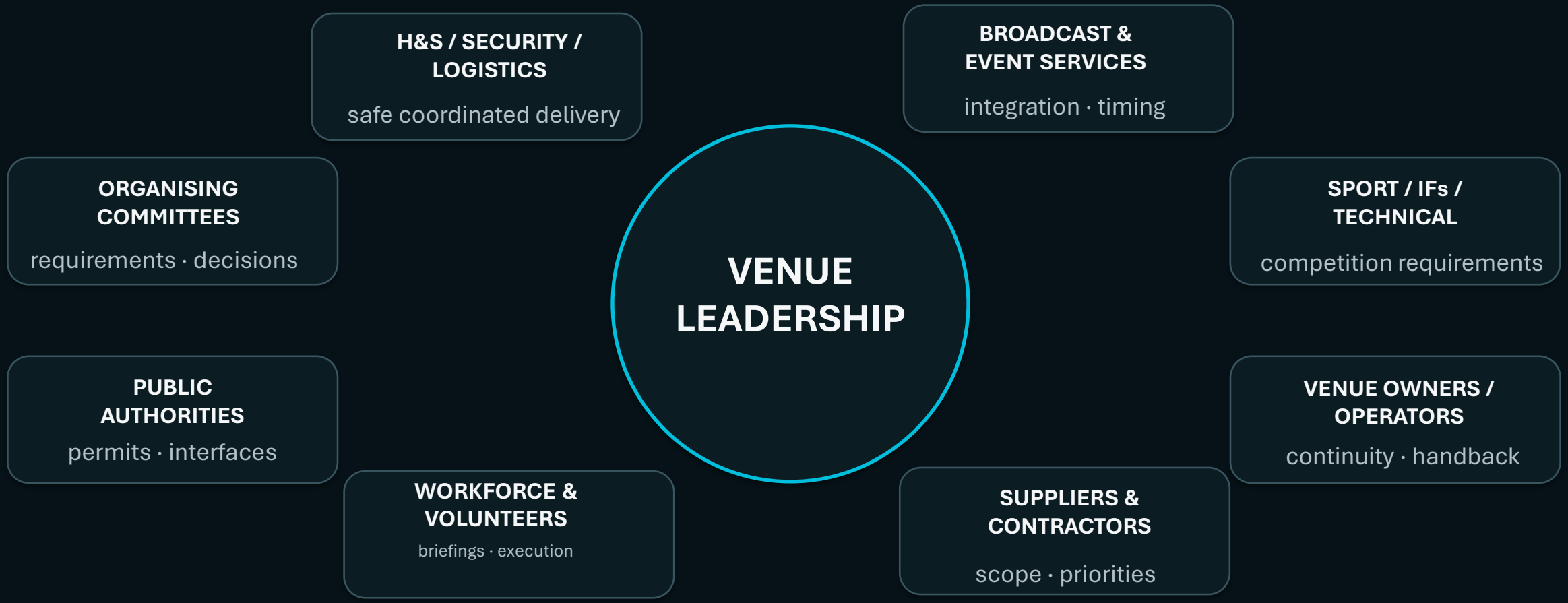
DECISION-MAKING

Governance · priorities · accountability

A perspective shaped by both sides of delivery: governing the sport and operating the venue.

LEADING THROUGH COMPLEXITY. ALIGNING PEOPLE AROUND DELIVERY.

Major events are delivered through interfaces - not silos.



LISTEN → ALIGN → PRIORITISE → DECIDE → DELIVER

SCALE IS NOT A NUMBER.
IT IS THE ENVIRONMENT OF RESPONSIBILITY.

Selected indicators across venue delivery, event direction and sports facilities.

20+
YEARS
sport · venue · event

€100M+
CUMULATIVE SCALE
projects & events

~3,000
PEAK WORKFORCE
San Siro project

100+
COMPANIES
contractors / suppliers

10+
MAJOR EVENTS
international delivery

~10
YEARS
facility management

€50M PROJECT SCALE · ~€9M SCOPE MANAGED · ~700 MILESTONES · €2.4M EBC21 · 16 NATIONS · 3 VENUES

Numbers provide context. Delivery is the proof.

ACROSS ORGANISATIONS.
ACROSS DELIVERY MODELS.

Experience built inside different event systems - organiser, venue operator, contractor and sports governance.

ITALY

VENUES & FACILITIES

Torino · Milano · Piedmont

EUROPE

SPORT GOVERNANCE

CEB · WBSC Europe

JAPAN

ASIAN GAMES

Aichi-Nagoya 2026

- IOC / OLYMPIC
- OCA / ASIAN GAMES
- FISU
- SPECIAL OLYMPICS
- IMGA
- WBSC EUROPE / FIBS
- GENERAL CONTRACTOR
- VENUE OPERATOR

Different structures. Different cultures. The same requirement: make the venue work.

WHAT I BRING TO THE VENUE. FROM STRATEGY TO LIVE DELIVERY.

A leadership profile built across projects, facilities, Games operations and sports governance.

01 SEE THE WHOLE SYSTEM

Connect build, operations, sport, people and stakeholder requirements.

02 TURN PLANS INTO OPERATIONS

Translate scope and requirements into flows, priorities, readiness and action.

03 LEAD IN THE LIVE ENVIRONMENT

Keep decisions moving when time, space and interfaces become operational constraints.

04 OWN THE FULL LIFECYCLE

Project development → transformation → readiness → delivery → handover.

05 PROTECT THE ASSET

Bring the discipline of long-term facility operations into temporary event environments.

06 WORK ACROSS MODELS

Organiser · venue operator · general contractor · sports governance.

BUILDING VENUES. DELIVERING EVENTS. LEADING OPERATIONS.

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